



FY 2010 NIMS Implementation Objectives and Metrics for Federal Departments and Agencies

Introduction

Homeland Security Presidential Directive 5 (HSPD-5) *Management of Domestic Incidents* called for the establishment of a single, comprehensive national incident management system. As a result, the U.S. Department of Homeland Security released the National Incident Management System (NIMS) in March 2004. NIMS provides a systematic, proactive approach guiding departments and agencies at all levels of government, the private sector, and nongovernmental organizations to work seamlessly to prepare for, prevent, respond to, recover from, and mitigate the effects of incidents, regardless of cause, size, location, or complexity, in order to reduce the loss of life, property, and harm to the environment. This consistency provides the foundation for implementation of the NIMS for all incidents, ranging from daily occurrences to incidents requiring a coordinated Federal response. The NIMS document, as revised in 2008, reflects contributions from stakeholders and lessons learned during recent incidents.

Federal departments and agencies play an important role in ensuring effective NIMS implementation; not only must they implement NIMS within their departments and agencies, they must also ensure that the systems and processes are in place to communicate and support NIMS compliance at all jurisdictional levels.

The long-term goal of NIMS is to provide a consistent template for all aspects of emergency management and incident response. This template should be sustainable, flexible, and scalable to meet changing incident needs and allow for integration of other resources from various partners through mutual aid agreements and/or assistance agreements.

Federal NIMS Implementation

In 2004, a memorandum to the departments and agencies from the Secretary of U.S. Department of Homeland Security recommended departments and agencies to adopt the NIMS and use it in their individual domestic incident management and emergency prevention, preparedness, response, recovery, and mitigation activities. Since that time, the FEMA National Integration Center (NIC) has engaged its Federal stakeholders to expand on this foundation and add additional activities—each developed to enhance the way that incidents are managed at all levels of government.

Specifically, this memorandum outlined the following important first-steps for the successful implementation of the NIMS:

1. Identify existing or anticipated FY 2005 Federal preparedness assistance programs

HSPD-5 established ambitious deadlines for NIMS adoption and implementation, including the requirement that, beginning in Fiscal Year 2005, Federal departments and agencies make adoption of the NIMS a requirement, to the extent permitted by law, for providing Federal preparedness assistance through grants, contracts, or other activities. FY 2005 was a start up year for NIMS implementation and full compliance with the NIMS was not required for grantees to receive FY 2005 grant funds. Grantees were encouraged to direct preparedness assistance (beginning in FY 2005) to implementing the NIMS (in accordance with the eligibility and allowable uses of the grants).

Also, Federal departments and agencies were asked to identify any existing or anticipated programs that provide preparedness assistance (*grants or contracts that contribute to building preparedness and response capabilities*) to States and local entities along with a point of contact and contact information for each program.

2. Submit a plan for adopting and implementing the NIMS

By December 31, 2004, the head of each Federal department and agency was required to submit a plan to adopt and implement the NIMS. The Assistant to the President for Homeland Security reviewed plans and advised the President on whether such plans effectively implement the NIMS. Federal department and agency plans must reflect full adoption and implementation of the NIMS by September 30, 2005.

3. Incorporate the NIMS into Emergency Operations Plans

All department and agencies were immediately to incorporate NIMS concepts, principles, and terminology into existing Emergency Operations Plan (EOP), Comprehensive Emergency Management Plan (CEMP), or other similar plans.

Federal NIMS Implementation in FY 2010

In FY 2010, there are 22 Implementation Objectives for Federal Departments and Agencies (reference Attachment 1). Beginning in FY 2010, Federal departments and agencies can measure progress of NIMS implementation through responses to performance-based “metrics”. The NIC coordinated a Federal work group in 2006-2007, which crafted the NIMS Implementation Metrics. (reference Attachment 2). Additionally, NIC will expand its NIMS Compliance Assistance Support Tool (NIMSCAST) to incorporate both federal department users and accounts. As with State, territory, tribe, and local governments, the NIMSCAST provide Federal departments and agencies with a way to collect and report data relating to NIMS implementation. NIC will analyze this data to help shape the future of its NIMS implementation at the federal level.

The breakdown of NIMS Implementation Objectives and Metrics, by NIMS component, is as follows:

Summary		
NIMS Component	Objectives	Metrics
Adoption and Infrastructure	1-6	1-15
Preparedness [Planning, Training, Exercises]	7-12	16-25
Communication and Information Management	13-14	26-28
Resource Management	15-17	29-31
Command and Management [ICS/MACS/Public Information]	18-22	32-40

Attachment 1: NIMS Implementation Objectives

The 22 Implementation Objectives for Federal Departments and Agencies are below:

NIMS Implementation Objective	
Adoption	
1.	Formally adopt NIMS within Federal department/agency and encourage formal NIMS adoption as appropriate by external partners (trade associations, private sector partners, contractors, grantees, and vendors) with incident management responsibilities.
2.	Designate a single point of contact within the department/agency to serve as the principal coordinator for NIMS implementation.
3.	Promote or encourage other external partners and stakeholders without formal or legal agreements to adopt NIMS formally.
4.	Develop a phased NIMS Implementation Plan for each specific department/agency.
5.	Annually verify department/agency progress on NIMS implementation.
6.	To the extent permissible by Federal laws and regulations, incorporate measurement of NIMS implementation into existing department/agency audits and reviews of incident management preparedness funding (e.g., grants, future year contracts).
Preparedness	
7.	Revise and update department/agency incident management plans and standard operating procedures/standard operating guidelines to incorporate NIMS components, terminology, principles, and policies.
8.	Promote the department/agency, non-governmental and private sector use of cooperative agreements (e.g. Mutual Aid Agreements, Memorandums of Understanding/Agreement, Letters of Agreement, and Interagency Agreements).
9.	Implement NIMS training to include appropriate personnel (as identified in the <i>Five-Year NIMS Training Plan</i> , released February 2008) and in accordance with their incident management responsibilities.
10.	Incorporate NIMS into all applicable department/agency incident management exercises and evaluation programs (e.g., the Homeland Security Exercise and Evaluation Program (HSEEP)).
11.	Evaluate the implementation of NIMS in all department/agency incident management exercises to identify gaps in implementation.
12.	Incorporate NIMS corrective actions into department/agency preparedness/response plans and procedures.
Communication and Information Management	
13.	As appropriate, apply standardized and consistent terminology, including the use of plain language, in all department/agency communication protocols and/or plans for incident management and planned events.
14.	Develop systems, tools, and processes to ensure that incident managers at all levels share a common operating picture of an incident. (e.g. use of the Homeland Security Information Network.)
Resource Management	
15.	Develop a department/agency inventory of incident management assets and identify those assets that conform to NIMS Resource Type Definitions.
16.	Utilize response asset inventory for mutual aid/assistance requests, exercises, incident management, and planned events.
17.	To the extent permissible by Federal law, incorporate relevant national standards to

NIMS Implementation Objective

achieve equipment, communication, and data interoperability into existing department/agency business practices and procedures.

Command and Management

18. Manage all interagency emergency incidents and planned events in accordance with Incident Command System (ICS) organizational structures, doctrine, and procedures defined in NIMS.
19. Use ICS in department/agency Incident Action Plans (IAPs) and common communications plans.
20. Coordinate and support emergency incident and event management through Multiagency Coordination Systems (MACS).
21. Establish a Public Information system within the department/agency to include Joint Information System and Joint Information Center.
22. Ensure department/agency can gather, verify, coordinate, and disseminate critical Public Affairs information during an incident.

Attachment 2: Implementation Metrics

Key assumptions regarding Federal NIMS implementation metrics aggregation are:

1. Each Department/Agency will assign a Principal NIMS Coordinator (PNC) (*Example: Principal NIMS Coordinator for the Department of Justice*).
2. Principal NIMS Coordinators will be responsible for:
 - Implementing the NIMS;
 - Identifying components with incident management responsibilities;
 - Distributing NIMS metrics questions to components with incident management responsibilities;
 - Aggregating responses from Department/Agency and its components; and
 - Reporting the status of Department/Agency NIMS implementation activities to FEMA's National Integration Center.
3. Each Department/Agency's components will assign a NIMS Coordinator (*Example: NIMS Coordinator for the ATF, DEA, FBI, or U.S. Marshals Service*)
4. Component NIMS Coordinator (CNC) will be responsible for:
 - Implementing the NIMS;
 - Identifying sub-components with incident management responsibilities;
 - Distributing NIMS metrics questions to sub-components with incident management responsibilities;
 - Aggregating responses from Department/Agency Component and its sub-components; and
 - Reporting the status of Department/Agency Component NIMS implementation activities to the Department/Agency Principal NIMS Coordinator

Each question is coded to indicate at what level the question should be answered.

- **(PNC)**: Question answered by Department/Agency Principal NIMS Coordinator on behalf of the Department/Agency
- **(CNC)**: Question answered by Department/Agency sub-component unit NIMS Coordinator(s) and compiled by Department/Agency Principal NIMS Coordinator

3. Has the department/agency notified external partners (trade associations, private sector partners, contractors, grantees, and vendors) with incident management responsibilities of the department/agency's NIMS adoption policy? **(CNC)**

- Yes
- No

- If "Yes," explain: []
- If "No," explain: []

The CNC should answer this question because this activity is typically carried out by Department/Agency Component and may not be an overall Department/Agency activity.

4. Have the department/agency external partners formally adopted NIMS as appropriate as their all-hazards, incident management system? **(CNC)**

	Yes	No	Not Applicable
Contractors	[]	[]	[]
If "No," explain: []			
Grantees	[]	[]	[]
If "No," explain: []			
Vendors	[]	[]	[]
If "No," explain: []			
Other, identify: []	[]	[]	[]
If "No," explain: []			

- Which of the following impedes adoption: [Check all that apply.]
 - Plans
 - Policy
 - Personnel
 - Funding

The CNC should answer this question because this activity is typically carried out by a Department/Agency Component(s) and may not be an overall Department/Agency activity.

<p>IMPLEMENTATION OBJECTIVE #2:</p> <p>Designate a single point of contact within the department/agency to serve as the principal coordinator for NIMS implementation.</p>	<p>Rationale for asking the question at the indicated level.</p>
<p>6. Has the department/agency designated a single point of contact as the principal coordinator for NIMS implementation? (CNC)</p> <p><input type="checkbox"/> Yes <input type="checkbox"/> No</p> <ul style="list-style-type: none"> ▪ If “Yes,” who has been designated? _____ (Name, Title, Email Address, Phone Number, and Mailing Address) <ul style="list-style-type: none"> • What was the date of appointment? _____ (MM/DD/YYYY) ▪ If “No,” when will the department/agency designate a single point of contact for NIMS implementation? _____ (MM/DD/YYYY) <ul style="list-style-type: none"> • Which of the following impedes designating a single point of contact for NIMS implementation: [Check all that apply.] <ul style="list-style-type: none"> <input type="checkbox"/> Plans <input type="checkbox"/> Policy <input type="checkbox"/> Personnel <input type="checkbox"/> Funding <input type="checkbox"/> Training <input type="checkbox"/> Education <input type="checkbox"/> Other, explain: [_____] 	<p><i>The CNC should answer this question because this activity is typically carried out by a Department/Agency Component(s) and may not be an overall Department/Agency activity.</i></p>

<p>9. Has the department/agency developed a NIMS Implementation Plan that communicates NIMS Implementation Objectives to <i>external</i> stakeholders? (CNC)</p> <p><input type="checkbox"/> Yes <input type="checkbox"/> No</p> <ul style="list-style-type: none"> ▪ If “Yes,” which method is or will be used to communicate NIMS implementation activities to <i>external</i> stakeholders: [Check all that apply.] <ul style="list-style-type: none"> <input type="checkbox"/> Meetings (e.g., committees, conferences) <input type="checkbox"/> Mailings (e.g., newsletters, letters) <input type="checkbox"/> Email or other electronic means (e.g., websites) <input type="checkbox"/> Other methods used to communicate NIMS implementation activities, explain: [_____] ▪ If “No,” which of the following impedes the communication of NIMS implementation activities to <i>external</i> stakeholders: [Check all that apply.] <ul style="list-style-type: none"> <input type="checkbox"/> Plans <input type="checkbox"/> Policy <input type="checkbox"/> Personnel <input type="checkbox"/> Funding <input type="checkbox"/> Exercise <input type="checkbox"/> Education <input type="checkbox"/> Other, explain: [_____] 	<p><i>The CNC should answer this question because this activity is typically carried out by a Department/Agency Component(s) and may not be an overall Department/Agency activity.</i></p>
<p>10. Has the department/agency developed a NIMS Implementation Plan that monitors internal NIMS implementation activities? (PNC)</p> <p><input type="checkbox"/> Yes <input type="checkbox"/> No</p> <ul style="list-style-type: none"> ▪ If “Yes,” explain the method that is or will be used by the department/agency to monitor internal NIMS implementation: [Narrative.] ▪ If “No,” which of the following impedes the department/agency from monitoring internal NIMS implementation activities: [Check all that apply.] <ul style="list-style-type: none"> <input type="checkbox"/> Plans <input type="checkbox"/> Policy <input type="checkbox"/> Personnel <input type="checkbox"/> Funding <input type="checkbox"/> Exercise <input type="checkbox"/> Education <input type="checkbox"/> Other, explain: [_____] 	<p><i>The PNC should answer this question because monitoring the NIMS implementation activities is typically a top-down effort.</i></p>

IMPLEMENTATION OBJECTIVE #5:

Annually verify department/agency progress on FY 2005 NIMS implementation activities:

- Identify existing FY 2005 Federal Preparedness Awards programs.
- Submit a plan for adopting and implementing the NIMS to the NIC.
- Identify and incorporate the NIMS into Emergency Operations Plans (EOPs) and all incident management plans.

Rationale for asking the question at the indicated level.

14. Has the department/agency verified the status of FY 2005 NIMS implementation activities, including: **(CNC)**

	Yes	No
Identifying existing or anticipated preparedness assistance programs	[]	[]
If "No," explain: []		
Submitting a plan for adopting and implementing the NIMS to the NIC	[]	[]
If "No," explain: []		
Updating Emergency Operations Plans (EOPs) to incorporate NIMS	[]	[]
If "No," explain: []		

*The **CNC** should answer this question because this activity is typically carried out by a Department/Agency Component(s) and may not be an overall Department/Agency activity.*

IMPLEMENTATION OBJECTIVE #6:

To the extent permissible by Federal laws and regulations, incorporate measurement of NIMS implementation into existing department/agency audits and reviews of incident management preparedness awards (e.g., grants, contracts).

Rationale for asking the question at the indicated level.

15. Has the department/agency: **(CNC)**

	Yes	No	No Preparedness Awards
Verified NIMS compliance as a condition for distribution of preparedness funding	[]	[]	[]
If "No," explain: []			
Evaluated NIMS implementation and compliance during grant-related audit and review processes	[]	[]	[]
If "No," explain: []			

The CNC should answer this question because this activity is typically carried out by a Department/Agency Component(s) and may not be an overall Department/Agency activity.

Preparedness Metrics

IMPLEMENTATION OBJECTIVE #7:

Revise and update department/agency incident management plans and Standard Operating Procedures/Standard Operating Guidelines (SOP/SOGs) to incorporate NIMS components, terminology, principles, and policies, to address the following activities:

- Planning;
- Training;
- Resource Management;
- Response;
- Exercises;
- Equipment;
- Evaluations; and
- Corrective actions.

Rationale for asking the question at the indicated level.

16. Have the following incident management elements been revised and updated to incorporate NIMS components, terminology, principles, and policies: **(CNC)**

	Yes	No
Planning	[]	[]
Training	[]	[]
Response Activities	[]	[]
Exercises	[]	[]
Equipment Acquisition	[]	[]
Evaluations	[]	[]
Corrective Actions	[]	[]

The CNC should answer this question because this activity is typically carried out by a Department/Agency Component(s) and may not be an overall Department/Agency activity.

17. To what extent have the following NIMS components, terminology, principles and policies been incorporated into incident management plans and SOPs/SOGs: **(CNC)**

	Not Incorporated	Partially Incorporated	Fully Incorporated
Flexibility	[]	[]	[]
Scalability	[]	[]	[]
Standardization	[]	[]	[]
Interoperability & Compatibility	[]	[]	[]

The CNC should answer this question because this activity is typically carried out by a Department/Agency Component(s) and may not be an overall Department/Agency activity.

IMPLEMENTATION OBJECTIVE 8:

Promote the department/agency, non-governmental and private sector use of cooperative agreements (e.g. Mutual Aid Agreements, Memorandums of Understanding/Agreement, Letters of Agreement, and Interagency Agreements).

Rationale for asking the question at the indicated level.

18. What actions have been taken to determine the level of participation by the department/agency in mutual aid: [Check all that apply.] **(CNC)**

	Yes	No	No Cooperative Agreement
Identified existing agreements within the department/agency	[]	[]	[]
If "No," explain: []			
Identified existing agreements with other departments/agencies	[]	[]	[]
If "No," explain: []			
Identified existing agreements between the department/agency and external stakeholders (contractors, grantees, and vendors)	[]	[]	[]
If "No," explain: []			
Performed a gap analysis to determine areas of deficiency related to all cooperative agreements	[]	[]	[]
If "No," explain: []			
Established a dialogue with stakeholders to reduce the gaps in cooperative agreements	[]	[]	[]
If "No," explain: []			

The CNC should answer this question because this activity is typically carried out by a Department/Agency Component(s) and may not be an overall Department/Agency activity.

<p>IMPLEMENTATION OBJECTIVE 11:</p> <p>Evaluate the implementation of NIMS in all department/agency incident management exercises to identify gaps in implementation.</p>	<p>Rationale for asking the question at the indicated level.</p>
<p>24. Does the department/agency evaluate the implementation of NIMS in all incident management exercises? (CNC)</p> <p><input type="checkbox"/> Yes <input type="checkbox"/> No</p> <ul style="list-style-type: none"> ▪ If “No,” explain: [_____] • Which of the following impedes the evaluation of NIMS implementation in all incident management exercises: [Check all that apply.] <ul style="list-style-type: none"> <input type="checkbox"/> Plans <input type="checkbox"/> Policy <input type="checkbox"/> Personnel <input type="checkbox"/> Funding <input type="checkbox"/> Education <input type="checkbox"/> Training <input type="checkbox"/> Other, explain: [_____] 	<p><i>The CNC should answer this question because this activity is typically carried out by a Department/Agency Component(s) and may not be an overall Department/Agency activity.</i></p>

27. Does the department/agency use plain language in all department/agency incident management communications for:

	Yes	No
Exercises	[]	[]
▪ If "No," explain: []		
Incidents	[]	[]
▪ If "No," explain: []		
Daily Operations	[]	[]
▪ If "No," explain: []		

*The **CNC** should answer this question because this activity is typically carried out by a Department/Agency Component(s) and may not be an overall Department/Agency activity.*

IMPLEMENTATION OBJECTIVE #14:

Develop systems, tools, and processes to ensure that incident managers at all levels share a common operating picture of an incident. (e.g. use of the Homeland Security Information Network.)

Rationale for asking the question at the indicated level.

28. Does the department/agency have a system, tool, and/or process to share a common operating picture: **(CNC)**

	Yes	No
System	[]	[]
<ul style="list-style-type: none"> ▪ If "Yes," identify the system: [] ▪ If "No," explain: [] 		
Tool	[]	[]
<ul style="list-style-type: none"> ▪ If "Yes," identify the tool: [] ▪ If "No," explain: [] 		
Process	[]	[]
<ul style="list-style-type: none"> ▪ If "Yes," identify the process: [] ▪ If "No," explain: [] 		

*The **CNC** should answer this question because this activity is typically carried out by a Department/Agency Component(s) and may not be an overall Department/Agency activity.*

IMPLEMENTATION OBJECTIVE #16:

Utilize the response asset inventory for exercises, incident management, and planned events.

Rationale for asking the question at the indicated level.

30. Does the department/agency utilize the response asset inventory for:

	Yes	No
Exercises	[]	[]
<ul style="list-style-type: none"> ▪ If "Yes," how?: [] ▪ If "No," explain: [] 		
Mutual Aid/ Assistance Requests	[]	[]
<ul style="list-style-type: none"> ▪ If "Yes," how?: [] ▪ If "No," explain: [] 		
Planned Events	[]	[]
<ul style="list-style-type: none"> ▪ If "Yes," how?: [] ▪ If "No," explain: [] 		

*The **CNC** should answer this question because this activity is typically carried out by a Department/Agency Component(s) and may not be an overall Department/Agency activity.*

IMPLEMENTATION OBJECTIVE #17:

To the extent permissible by Federal law, ensure that relevant national standards to achieve equipment, communication, and data interoperability are incorporated into existing department/agency business practices and procedures.

Rationale for asking the question at the indicated level.

31. To what extent are national standards incorporated into department/agency business practices and procedures for: **(CNC)**

	Not Incorporated	Partially Incorporated	Fully Incorporated
Equipment	[]	[]	[]
Communications	[]	[]	[]
Data	[]	[]	[]

▪ Which of the following impedes incorporating national standards into business practices and procedures: [Check all that apply.]

- Plans
- Policy
- Personnel
- Equipment
- Training
- Exercise
- Funding
- Education
- Other, explain: []

The CNC should answer this question because this activity is typically carried out by a Department/Agency Component(s) and may not be an overall Department/Agency activity.

35. Do the IAPs used by the department/agency incorporate the following ICS concepts: **(CNC)**

	Yes	No
Designation of measurable objectives	[]	[]
▪ If "No," explain: []		
Designation of command staff positions	[]	[]
▪ If "No," explain: []		
Manageable span of control	[]	[]
▪ If "No," explain: []		
Clear chain of command	[]	[]
▪ If "No," explain: []		
Use of plain language	[]	[]
▪ If "No," explain: []		

The CNC should answer this question because this activity is typically carried out by a Department/Agency Component(s) and may not be an overall Department/Agency activity.

36. Do the common communications plans used by the department/agency incorporate the following NIMS concepts: **(CNC)**

	Yes	No
Use of communications equipment and facilities assigned to the incident	[]	[]
▪ If "No," explain: []		
Installation of and testing of all communications equipment	[]	[]
▪ If "No," explain: []		
Supervision and operation of the incident communications	[]	[]
▪ If "No," explain: []		
Distribution and recovery of communications equipment assigned to incident personnel	[]	[]
▪ If "No," explain: []		
Maintenance and repair of communications equipment on site	[]	[]
▪ If "No," explain: []		

The CNC should answer this question because this activity is typically carried out by a Department/Agency Component(s) and may not be an overall Department/Agency activity.

IMPLEMENTATION OBJECTIVE #20: Coordinate and support emergency incident and event management through Multiagency Coordination Systems (MACS).	Rationale for asking the question at the indicated level.																																							
<p>37. Does the department/agency use Multiagency Coordination Systems for: (CNC)</p> <table border="1" data-bbox="142 402 1677 1339"> <thead> <tr> <th></th> <th>Yes</th> <th>No</th> </tr> </thead> <tbody> <tr> <td>Preplanned (Recurring/Special) Events</td> <td>[]</td> <td>[]</td> </tr> <tr> <td colspan="3"> <ul style="list-style-type: none"> If "Yes," explain how a MACS has been successfully used to manage preplanned events: [] </td> </tr> <tr> <td>Incident-specific Hazards</td> <td>[]</td> <td>[]</td> </tr> <tr> <td colspan="3"> <ul style="list-style-type: none"> If "Yes," explain how a MACS has been successfully used to manage incident-specific hazards: [] </td> </tr> <tr> <td>No-notice Events</td> <td>[]</td> <td>[]</td> </tr> <tr> <td colspan="3"> <ul style="list-style-type: none"> If "Yes," explain how a MACS has been successfully used to manage no-notice events: [] </td> </tr> <tr> <td>Specific Events</td> <td>[]</td> <td>[]</td> </tr> <tr> <td colspan="3"> <ul style="list-style-type: none"> If "Yes," explain how a MACS has been successfully used to specific events: [] </td> </tr> <tr> <td colspan="3">Coordinating with State/Territorial Emergency Operations Centers (EOCs)</td> </tr> <tr> <td colspan="3"> <ul style="list-style-type: none"> If "Yes," explain how a MACS has been successfully used to communicate with State/Territorial Emergency Operations Centers (EOCs): [] </td> </tr> <tr> <td colspan="3">Coordinating with Multiagency Coordination Entities</td> </tr> <tr> <td colspan="3"> <ul style="list-style-type: none"> If "Yes," explain how a MACS has been successfully used to communicate with Multiagency Coordination Entities: [] </td> </tr> </tbody> </table>		Yes	No	Preplanned (Recurring/Special) Events	[]	[]	<ul style="list-style-type: none"> If "Yes," explain how a MACS has been successfully used to manage preplanned events: [] 			Incident-specific Hazards	[]	[]	<ul style="list-style-type: none"> If "Yes," explain how a MACS has been successfully used to manage incident-specific hazards: [] 			No-notice Events	[]	[]	<ul style="list-style-type: none"> If "Yes," explain how a MACS has been successfully used to manage no-notice events: [] 			Specific Events	[]	[]	<ul style="list-style-type: none"> If "Yes," explain how a MACS has been successfully used to specific events: [] 			Coordinating with State/Territorial Emergency Operations Centers (EOCs)			<ul style="list-style-type: none"> If "Yes," explain how a MACS has been successfully used to communicate with State/Territorial Emergency Operations Centers (EOCs): [] 			Coordinating with Multiagency Coordination Entities			<ul style="list-style-type: none"> If "Yes," explain how a MACS has been successfully used to communicate with Multiagency Coordination Entities: [] 			<p><i>The CNC should answer this question because this activity is typically carried out by a Department/Agency Component(s) and may not be an overall Department/Agency activity.</i></p>
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IMPLEMENTATION OBJECTIVE #22: Ensure Public Information system can gather, verify, coordinate, and disseminate critical public affairs information during an incident.			Rationale for asking the question at the indicated level.
40. During an incident/planned event can the department/agency public information system:			<i>The CNC should answer this question because this activity is typically carried out by a Department/Agency Component(s) and may not be an overall Department/Agency activity.</i>
	Yes	No	
Gather information	[]	[]	
Verify information	[]	[]	
Coordinate information	[]	[]	
Disseminate information	[]	[]	